

COMMITTEES IN COMMON OF THE HEALTH AND WELLBEING BOARD AND INTEGRATED CARE SYSTEM SUB-COMMITTEE

26 JUNE 2023

Title:	Joint Local Health and Wellbeing Strategy 2023-28 Refresh Framework for Delivery – Final	
Report of the Director of Public Health		
Open Report		For Decision
Wards Affected: all		Key Decision: Yes
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Sponsor: Matthew Cole, Director of Public Health, LBBD		
Summary: The current Barking and Dagenham Health and Well Being Strategy (HWBS) ends in 2023. In the context of the new place-based partnership and integrated working, this refreshed strategy sets out a renewed vision for improving the health and wellbeing of residents and reducing inequalities at every stage of residents’ lives by 2028. It provides a framework for action, drawing on a range of other relevant local strategies.		
Recommendations The Health and Wellbeing Board is recommended to agree: 1. The content of the Strategy 2. Its publication in June 2023		
Reason The Health and Wellbeing Board has a statutory responsibility to publish a Health and Wellbeing Strategy.		

1 Background and Context

The Health and Social Care Act 2012 requires each local council area to have a Health and Wellbeing Board (HWB), which brings together key leaders from local

health and care organisations to work together to improve the health and wellbeing of local people and to reduce inequalities that are the cause of ill health.

The HWB must produce a Health and Wellbeing strategy (now known as Joint Local Health and Well Being Strategy (JLHWBS)) that describes the key local health and care issues and explains what the board is going to do to make improvements to these issues.

The JLHWS sets out the vision, priorities and action agreed by the HWB to meet the needs identified within the JSNA and to improve the health, care and wellbeing of local communities and reduce health inequalities.

1.1 NHS NEL Integrated Care Strategy

The NHS NEL's Integrated Care Strategy has now been published and should be considered by the HWB in agreeing this JLHWBS to ensure that they are complementary. However, there are no expectations that a JLHWBS is re-written in the light of the ICB Integrated Care Strategy.

The Integrated Care Strategy built on the existing HWBS (2019- 2023) and is complement to the draft JLHWSs, identifying where needs could be better addressed at the system level. It will also bring learning from across the system to drive improvement and innovation.

System partners across North East London Health and Care Partnership have reached collective agreement on NHS NEL's ICS purpose and four priorities to focus on together as a system. The priorities and cross-cutting themes (see below) will set a clear direction for the development of the new NHS Joint Forward Plan due at the end of March 2023 (see Appendix A for what good looks like against the cross-cutting themes).

Priorities:

- To provide the best start in life for the Babies, Children and Young People of North East London
- To support everyone at risk of developing or living with a long- term condition in North East London to live a longer and healthier life
- To improve the mental health and wellbeing of the people of North East London
- To create meaningful work opportunities and employment for people in North East London now and in the future

Cross-cutting themes describing 'how' NHS NEL will work differently as an integrated care system:

- Working together as a system to tackle health inequalities including a relentless focus on equity.
- Greater focus on prevention
- Holistic and personalised care
- Co-production with residents
- A high trust environment
- Working as a learning health system

1.2 Other Relevant Plans and Assessments

1.2.1 LBBB Corporate Plan

The newly published Council Corporate Plan sets out how and what the Council will deliver against agreed priorities – many of which directly or indirectly impact on the health of residents, as well as good health of residents it will also enable the achievement of all. Therefore, the Health and Well Being Strategy is a key overarching strategy for this plan.

The relevant Corporate Plan's priorities are that residents:

- Are supported during the current cost of living crisis
- Are safe, protected and supported at their most vulnerable
- Live healthier, happier, independent lives for longer
- Prosper from good education, skills development and secure employment

LBBBs equality objectives for 2023-27, and the action that sits below the objectives, have been developed in line with the Corporate Plan priorities for the same period.

The key relevant objective is:

- **Addressing structural inequality:** activity aimed at addressing inequalities related to the wider determinants of health and wellbeing, including unemployment, debt, and safety. Intersection between poverty, racism and structural inequality.

1.2.2 ICB Joint Forward Plan (JFP)

NEL's ICB, with its partner NHS Trusts and NHS Foundation Trusts, must prepare a 5-year joint forward plan, to be refreshed each year. The plan sets out any steps on how the ICB proposes to implement any JLHWS that relates to the ICB area, and the ICB must have regard to the Integrated Care Strategy when exercising any of its functions.

The plan itself must describe how the ICB proposes to implement this JLHWSs, and the NHS NEL ICB and partner trusts will send a draft of the JFP to the HWB when

initially developing it or undertaking significant revisions or updates. The HWB must respond with its opinion and may also send that opinion to NHS England, telling the ICB and its partner trusts it has done so. If NHS NEL ICB and its partner trusts subsequently revises a draft JFP, the updated version will be sent to the HWB, and the consultation process described above repeated. The JFP must include a statement of the final opinion of the HWB.

Barking and Dagenham are also producing a Local Forward Plan which will set out how the partnership will deliver the JLHWBS.

1.2.3 Performance Assessments

In undertaking its annual performance assessment of an ICB, NHS England must include an assessment of how well the ICB has met the duty to have regard to the relevant JSNAs and JLHWSs within its area. In conducting the performance assessment, NHS England must consult each relevant HWB for their views on the ICB's contribution to the delivery of any JLHWS to which it was required to have regard.

2 Proposals and Issues

The current Barking and Dagenham Health and Well Being Strategy ends in 2023. However, on review following the publication of the refreshed JSNA, and the Babies, Children's' and Young Peoples Plan, and as recommended in the Director of Public Health's report 2021-22, it is proposed the strategy remains but refreshed in the aftermath of the COVID- 19 pandemic and the current 'cost of living crisis', for the period 2023 -2028.

But, as most issues impacting on people's health are outside of the health service, the heart of this will be tackling health inequalities supported by the value of relationships and connecting with residents in designing or delivering changes in services, to meet the individual needs and characteristics of our communities.

In the context of the new place-based partnership and integrated working this refreshed Strategy will set out a renewed vision for improving the health and wellbeing of residents and reducing inequalities at every stage of residents' lives by 2028, aspiring to the development of a 'system of health'.

The vision is: "By 2028, residents in Barking and Dagenham will have improved physical and mental health and wellbeing, with a reduction in the gap in health inequalities between Barking and Dagenham residents and people living elsewhere. Our residents will benefit from coproduction and partnerships around their needs and priorities."

It sets out three thematic outcome areas:

Best start in life

We want babies, children, and young people in the borough to:

- Get the best start, be healthy, be happy and achieve
- Thrive in inclusive schools and settings, in inclusive communities
- Be safe and secure, free from neglect, harm, and exploitation
- Grow up to be successful young adults

Living well

We want to ensure residents live well and realise their potential, and when they need help they can access the right support, at the right time in a way that works for them.

Ageing well

We want residents to live healthily for longer and:

- Be able to manage their health, including health behaviours, recognising and acting on symptoms and managing any long-term conditions
- Have increased opportunities to have an early diagnosis of health conditions and be provided with appropriate care to manage a condition before it becomes more serious
- Their health and wellbeing is improved to support better opportunities (educational, employment, social) and independent living for as long as possible

A draft JLHWS was presented to the HWB on 14 March 2023. A final draft is attached as appendix A.

4 Consultation and Engagement

Final consultation between March and April 2023 was carried out with the following overarching groups:

- Residents
- Internal Council stakeholders
- External Council partners and colleagues

There was general agreement with vision, themes and principles overall. Comments that were summarised and incorporated into the final version around delivering priorities include a focus on:

- SEND provision/special needs support; safety; support with transitions & developing skills for adulthood (Best start in Life).
- Prevention and support for earlier adoption of healthier lifestyles; Emotional wellbeing and mental health; the environment, particularly safety and housing (Living Well).
- Earlier intervention and improved awareness of support available; Improving connection, cohesion and loneliness (Ageing Well).

- Listening to people; making sure the feedback loops are closed and impact of involvement is clear; involving young adults more; making involvement easier/more accessible (Co-production)

3 Mandatory Implications

An Equalities Impact Assessment was approved by LBBDs Strategy Team and is attached as Appendix B for reference.

5.1 Joint Strategic Needs Assessment

The Health and Well Being Strategy is informed by the JSNA.

Public Background Papers Used in the Preparation of the Report:

HWBB Paper 14 March 2023

List of Appendices:

Appendix A: Barking and Dagenham Joint Local Health and Wellbeing Strategy 2023-2028

Appendix B: JLHWS equalities impact assessment